



TCR – Temporary Capacity Restriction
CC – Commercial Conditions
TAC – Track Access Charges
Annex VII – Delegated Decision 2017/2075
Path modification – change by RU
Path alteration – change by IM
Path cancellation – cancellation by RU

Path withdrawal – cancellation by IM

**PSO** – Public service obligation

### Introduction

#### **Target: Maximising Benefits for the Entire Railway Sector**









2. Better, Reliable Service to Customers



3. Competitive Prices



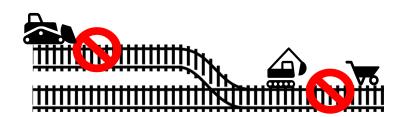




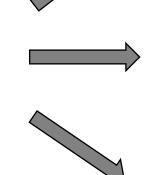
### **Infrastructure Purpose: Connecting People and Delivering Goods**



TCRs / Investments are necessary, but... ...we must not lose the customer!









Not available (closure/no capacity)





## Dual Focus: Essential Improvements in "Process" and "Commercial Conditions"



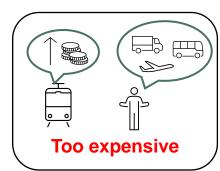
Improvements for TCR
Process and Commercial
Conditions are needed – yet
they focus on the mitigation of
different problems







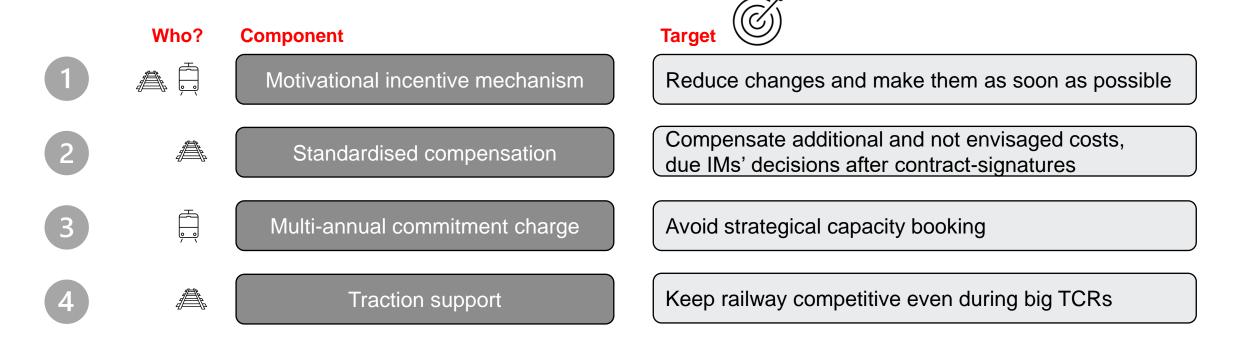






#### **Components of the RU Commercial Conditions Vision**



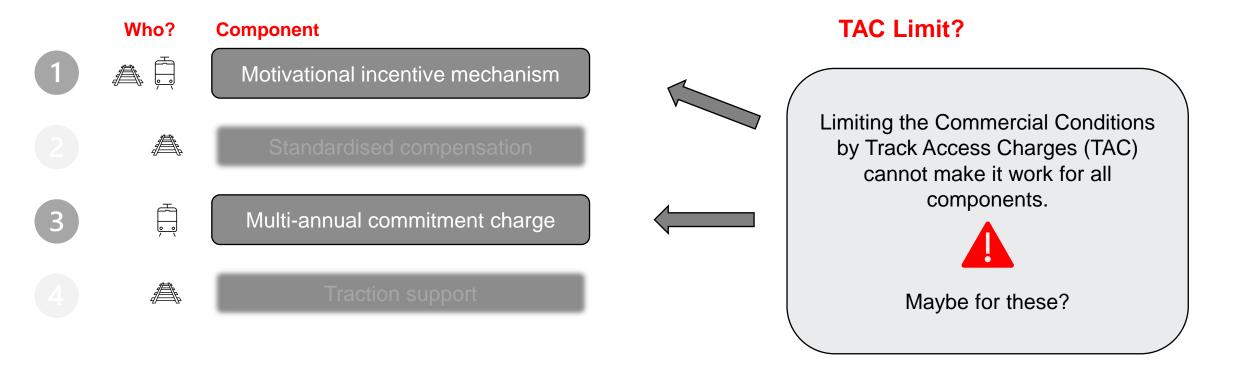




The components complement (not exclude!) each other!

#### **Components of the RU Commercial Conditions Vision**







### Motivational Incentive Mechanism

#### **Motivational Incentive – Cornerstones**



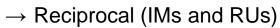


Reduce changes and make them as soon as possible







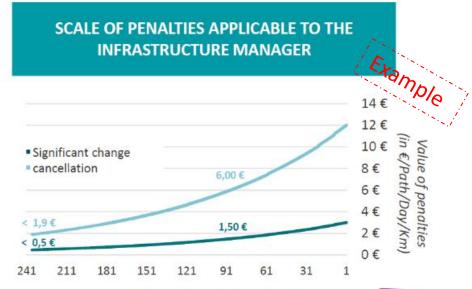


**Principles**:

- → Paid for changes after the path allocation (irrespective of IMs' internal planning deadlines)
- → Balanced exceptions: e.g., minor changes, optimisation, force majeure...

#### > System:

- → Network approach: Origin to destination (cross-border)
- → Basis affected train-kms (not TAC)
- → Continuous curve: every day more expensive



Number of days before the train run



#### **Motivational Incentive – Reciprocity**

Reciprocity: the way to higher stability

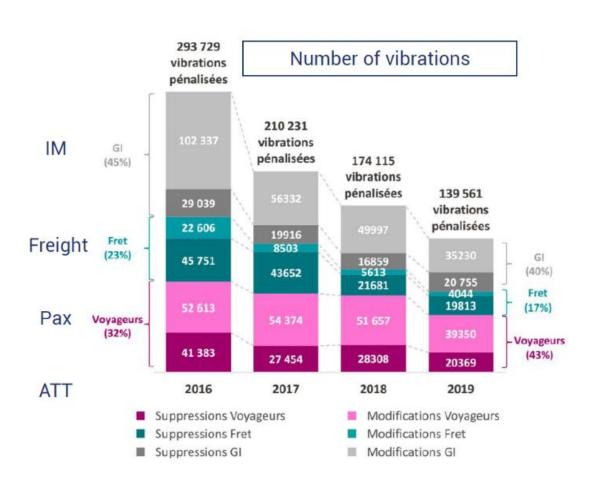




Reduce changes and make them as soon as possible









#### France (SNCF R)

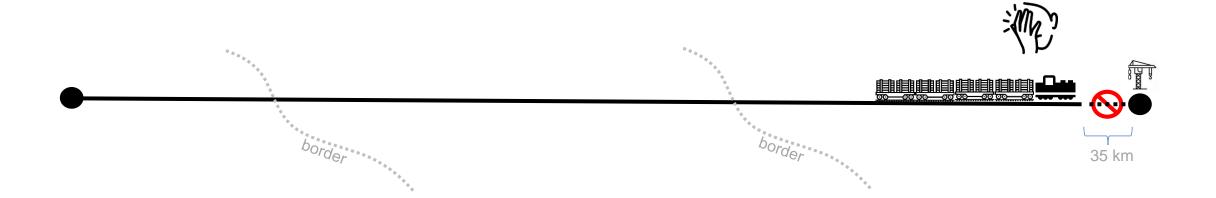
- → Reciprocity introduced in 2016
- → Number of changes (vibrations) are **dropping** on both IM and RU sides

### **Motivational Incentive – Network Approach**



#### The last mile matters – it is a chain!

- > Partial path withdrawal by IM
- → the RU shall judge whether to use the remaining path **OR** have a complete withdrawal



#### **Motivational Incentive – Commitments**



#### Commitments shall be kept!

- > Annex VII: provision of "draft" alteration offer in advance 4 months for passenger, 1 month for freight
- Once path is allocated = commitment shall be kept, irrespective of IM-internal deadlines
- Claims from passenger rights also do not consider Annex VII

#### Otherwise, NO incentive for:

#### Passenger cancelled 4 months in advance

- → night train: ruined summer vacation of family
- → high-speed train: not usable for connecting flight
- → no early ticket sales compared to road/air

#### Freight alterated/cancelled 1 month in advance

- → no reliability: customers next time use road
- → re-routings too expensive for freight customers
- → more trucks on roads, no return to rail









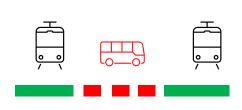




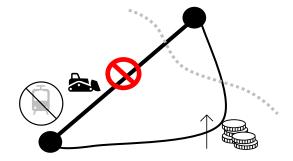


#### **Total loss of business/cost predictability**

- > Many TCRs ahead, modal share stagnating
- > Customers leaving railways, permanently!
- > Unpredictable environment for investments and new projects



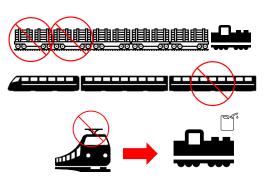
Interruptions
Bus replacement services



No train runs or Expensive re-routings



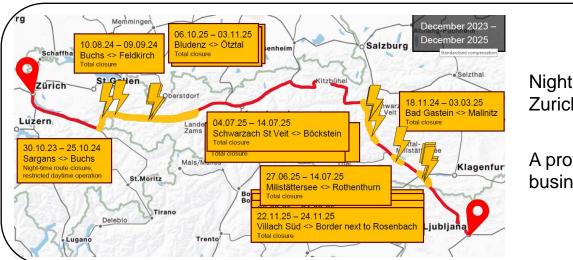
**Delays/ Prolonged travel times** 



**Train parameters restrictions** 



#### **Examples**

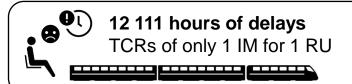


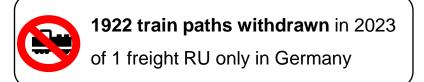
Night train Zurich – Ljubljana

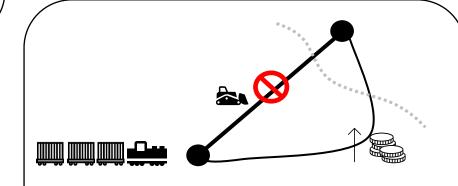
A profitable business case?

Single TCR – **464 extra hours** for 1 freight RU Only in Germany: 9737 TCRs (2022)

TCR name	Trains affected	Total prolonged travel time in	minutes
Bremen - Osnabrück	232		27 840
Bremen Hbf - Osnabrück Hbf Po / Nienburg (Weser) - Minden (Westf)	220	_	26 400
Salzbergen - Bad Bentheim Gr	187		16 830
Regensbg-Prüfe - Undorf	118		15 618
Oberhausen Hbf - Emmerich	167		15 030
Aachen Hbf - Kohlscheid	423		13 530
Rhens - Koblenz-Lützel	274		11 465
Rhens - Ko-Lützel	236		10 205







€ 335 000 extra costs +48km re-routing of 1248 intermodal trains originally profitable contract → loss





Compensate additional and not envisaged costs, due IMs' decisions after contract-signatures, while keeping bureaucracy at minimum





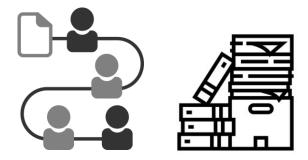
#### > Principles:

- → Paid by IMs, irrespective of TCR announcement deadlines
- → Paid in cases that the capacity is already contracted:
  Allocated path, capacity specifications (Framework Agreement/Rolling Planning)

#### > System:

→ Nationally defined <u>flat standardised rates</u> per e.g. deviated train-km, prolonged travel time etc.

#### Why standardised?



To avoid bureaucracy and confidentiality issue

#### Why for multi-annual contract?



Once RU has customer contract / business plan, the cost must be predictable:

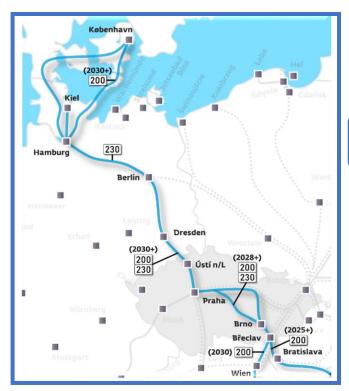
Because revenues are "fixed"

#### **Standardised Compensation – Multi-annual**



#### Missing business predictability

- > Extension of Prague-Hamburg service to Copenhagen
- > Vehicle investment/homologation high costs!
- > Need for trust in business plan ability to operate...

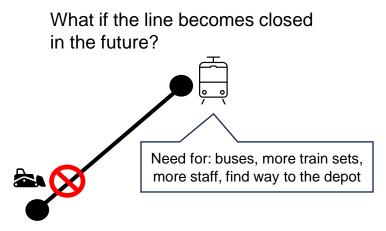






- > PSO tender Prague Plzen Munich
- > 10-15 years net contract (commercial responsibility of RUs)
- > How to bid, if RUs cannot predict infrastructure & production costs?





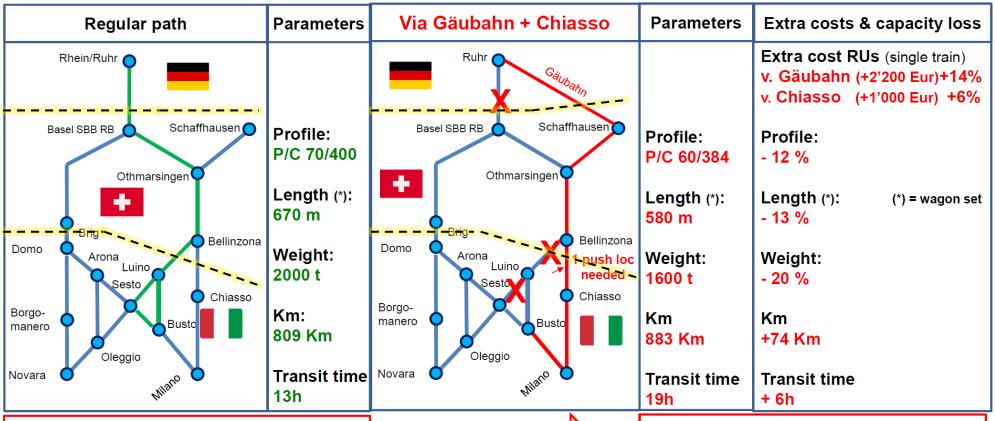
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#### **Standardised Compensation – Multi-annual**



#### Impact of diversions on trains costs (example Ruhr-Gallarate)





Train cost: 16'000 EUR (ca)

Capacity loss: - 20 %

Extra costs: + 20 % (+3'200 EUR)

Transit time: + 6h

FURTHER COSTS TO CONSIDER:

- Extra shuntings to build suitable compo
- Back-up wagon-set
- Parking costs of wagon sets
- Loss of bonus long train
- Loss of transport types (waste + trailer P400)



#### How to get back on track again?

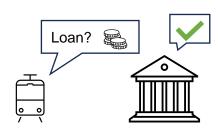
- > RUs and customers face TCR risks that can only be managed/influenced by IMs.
- > Railways require predictability! TCRs should not drive customers away from rail.
- > Standardised compensation → Bring impact on traffic back into the IMs' TCR planning

Externalities must be internalised





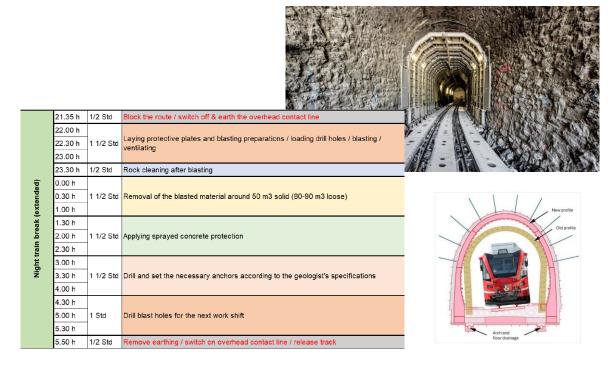




#### When the Externalities Are Internalised



#### Target set on "minimisation of TCR impact on customers"



- > Rhaetian Railway: TCR and operation are no contradictions
- > Enlargement of tunnel profile no single train cancelled
- > Bridge replacements no single train cancelled



- Tokyo Shibuya Station: replacement of tracks in 4 hours, between last and first train!
- > Link to video





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# Back-up



#### For more details, see the full vision document

#### > You find there:

- → Why train-km based system is preferred over TAC system
- → What are **advantages of a daily-curve** compared to waterfall approach
- → Examples of standardised compensation systems from Europe and further reasoning why it is necessary
  - CH, UK, ES, HU, DE (in discussion)



#### **RU Vision**

on Commercial Conditions

version 2.0

#### **Motivational incentive**



#### TCRs: Replanning, replanning, replanning...

- > Daily night train Zurich-Amsterdam 2022
- → 87 different timetables northbound
- → 59 different timetables southbound





- > Each change
- → Creates extra costs
- → Is effort for both IMs and RUs
- → Requires check if production resources can still execute the transport
- → Is confusing for passengers

#### Railways: A Reliable Means of Transport?

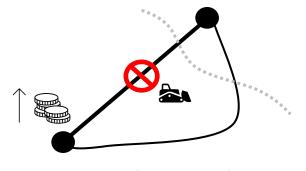


#### Number of TCRs is growing...

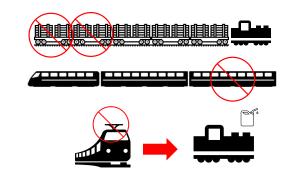
#### How can modal share grow if the market experiences...



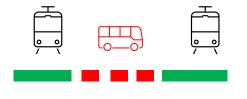




**Expensive re-routings** 



**Train parameters restrictions** 



Interruptions
Bus replacement services

